



Haringey Children and Young People's Strategic Partnership Board

Working to become Haringey's Children's Trust

TUESDAY, 3RD FEBRUARY, 2009 at 18:30 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS: Please see Membership List below.

AGENDA

1. APOLOGIES

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

Members should declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any decision required with respect to these items.

3. MINUTES (PAGES 1 - 10)

To confirm the minutes of the meeting held on 15 December 2008 as a correct record.

4. URGENT BUSINESS

The Chair will consider the admission of any items of Urgent Business. (Late items of Urgent Business will be considered under the agenda item where they appear. New items will be dealt with under Item 12 below).

5. COMPREHENSIVE AREA ASSESSMENT BRIEFING

STRATEGIC FOCUS ITEMS:

A presentation will be provided.

6. CHILD PROTECTION IN HARINGEY: JOINT AREA REVIEW ACTION PLAN PROGRESS REPORT

This report will be sent to follow.

7. CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD: RISK REGISTER (PAGES 11 - 22)

8. HARINGEY INTEGRATED YOUTH SUPPORT SERVICES AND TARGETED YOUTH SUPPORT STRATEGY IMPLEMENTATION PLAN (PAGES 23 - 40)

9. CONSULTATION AND TIMELINE FOR THE PREPARATION OF THE CHILDREN AND YOUNG PEOPLE'S PLAN 2009-20 (PAGES 41 - 52)

MONITORING ITEMS:

10. PERFORMANCE MONITORING: THIRD QUARTER 2008/09 (PAGES 53 - 70)

BUSINESS AND INFORMATION ITEMS:

11. FORUM UPDATES

Verbal updates will be provided by the Chair of each Forum.

12. NEW ITEMS OF URGENT BUSINESS

To consider any new items of Urgent Business admitted under Item 4 above.

13. ANY OTHER BUSINESS

To consider any items of AOB raised.

14. SUGGESTED AGENDA ITEMS FOR FUTURE MEETINGS

To note the suggested agenda items as set out below:

- Children's Trust Development
- Keys to Well-Being
- Obesity Strategy
- Fair Plan Strategy
- Contact Point
- Sixteen to Eighteen Transfer
- Youth Summit
- Parent Strategy
- Substance Misuse
- LSCB Annual Report
- Infant Mortality
- Teenage Pregnancy

Please advise Patricia Walker, Policy and Partnerships Manager, of suggested agenda items three weeks prior to the next meeting.

Patricia.walker@haringey.gov.uk

15. DATES OF FUTURE MEETINGS

Please note that the next scheduled meeting will be held on 7 April 2009.

*The dates listed below have been provisionally set for the new Municipal Year:

- 19 May 2009
- 2 July 2009
- 5 October 2009
- 17 December 2009
- 9 February 2010

**Please note that these dates are subject to confirmation by Council and may be subject to change. Once they have been formally agreed members of the Board will be advised.*

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23 January 2009

SECTOR GROUP	AGENCY	NO. OF REPS	NAME OF REPRESENTATIVE
Local Authority	Haringey Council	6	Councillor Lorna Reith , Deputy Leader and Executive Member, Children and Young People (Chair) Councillor Claire Kober , Leader of the Council Councillor Nilgun Canver , Executive Member, Crime and Community Safety Dr Ita O'Donovan , Chief Executive Councillor Dilek Dogus Peter Lewis , Director of the Children and Young People's Service
	Local Safeguarding Children Board (LSCB)	1	Graham Badmin , Chair
Health	Haringey Teaching Primary Care Trust	4	Tracey Baldwin Sue Baker (Vice-Chair) Pam Constantinides Penny Thompson
	North Middlesex Hospital trust	1	Claire Panniker
	Mental Health Trust	1	Jane Lithgow
	Whittington Hospital Trust	1	David Sloman
Community Representatives	Great Ormond Street Hospital	1	Jane Elias
	Community Link Forum	3	Ify Adenuga Cenk Orhan Jim Shepley
	HAVCO	1	Melanie Danan
	Learning and Skills Council (London North)	1	Yolande Burgess
	Middlesex University	1	Christine Cocker
	College of North East London	1	Paul Head

Schools	Early Years and Play	1	TBC
	Primary Schools	1	TBC
	Secondary Schools	1	Tony Hartney
	Special Schools	1	Margaret Sumner
Other Community Agencies and Groups	Haringey Probation Service	1	Mary Pilgrim
	Metropolitan Police Youth Offending Service	1	David Grant
	Haringey Youth Council	1	Jean Croot
	Early Childhood Forum	2	Youth Councillor Shayan Mofitzedeh Youth Councillor Adam Jogee
Forum Chairs	Five to Eleven Forum	3	Melian Mansfeild
	Eleven to Nineteen Forum		Barbara Breed
	North		Janette Karklins
Children's Networks	North	3	Jennifer James
	South		Jan Doust
	West		Belinda Evans
	Total	37	

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MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)

MONDAY, 15 DECEMBER 2008

Draft at 18.12.08

Present: Councillor Lorna Reith (Chair), Sue Baker, Tracey Baldwin, Barbara Breed, Yolanda Burgess, Councillor Nilgun Caner, John Coughlin, Dr Pam Constantinides, Jean Croot, Melanie Danan, Councillor Dilek Dogus, Jan Doust, Belinda Evans, Dave Grant, Paul Head, Jennifer James, Jane Lithgow, Janette Karklins, John Kennedy, Councillor Claire Kober, Dr Ita O'Donovan, Cenk Orhan, Jim Shepley, Penny Thompson, Deborah Wheeler.

In Attendance: Xanthe Barker, Zakir Chaudhry, Eugenia Cronin, Richard Sumray, Patricia Walker, Claire Wright.

MINUTE NO.	SUBJECT/DECISION	ACTON BY
OBCB49.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received from the following:</p> <p>Ify Adenuga Jane Ellias Tony Hartney Claire Panniker -John Kennedy substituted David Sloman -Deborah Wheeler substituted</p>	
OBCB50.	<p>MINUTES</p> <p>RESOLVED:</p> <p>That, subject to Melanie Danan being included within the list of people present, the minutes of the meeting held on 25 September 2008 be confirmed as a correct record.</p>	
OBCB51.	<p>DECLARATIONS OF INTEREST</p> <p>Councillor Dilek Dogus noted that she was an employee of the Mental Health Trust.</p>	
OBCB52.	<p>URGENT BUSINESS</p> <p>No items of Urgent Business were raised.</p>	
OBCB53.	<p>CHILD PROTECTION IN HARINGEY: INITIAL REACTIONS TO THE JOINT AREA REVIEW</p> <p>The Board discussed the recent Joint Area Review (JAR) report published following the death of Baby P and the actions being taken by Partner agencies to address the failings identified in the report.</p> <p>The Chair noted that the report had been brought forward for discussion</p>	

MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)**MONDAY, 15 DECEMBER 2008**

to provide the Board with an opportunity to discuss the initial steps Partners were taking in response to the report. It was envisaged that a more detailed overview would be provided at the next meeting of the Board in February.

The Interim Head of Children's Services noted the Local Authority accepted the findings of the JAR report in their entirety and was now in the process of addressing these and implementing the recommendations contained within the report.

A series of briefing sessions were being held for staff working in social care and these had been extended to a limited number of staff from partner agencies where appropriate.

An Action Plan setting out how the Council would address the findings of the report was due to be submitted to the Secretary of State by February 2009. In addition, the Council's Chief Executive, the Cabinet Member for Children and Young People and the Leader of the Council were working closely to determine how the Council could go beyond addressing the immediate findings of the report with a view to forming a long term Programme for Change. This would form the basis of ensuring a move beyond simply addressing the findings of the report and towards making Children's Services in Haringey an exemplar.

Ensuring that staff and managers were briefed on work that was being carried out and the Action Plan was recognised as being key to raising morale.

Haringey Primary Care Trust (PCT)

The Chief Executive of Haringey PCT, also representing Great Ormond Street Hospital, gave an overview on how the PCT intended to begin to address the findings of the report.

The Board was advised that Action Plans were being drawn up to address the failings identified within the JAR. The PCT was in discussion with the Council to determine how the PCT could play a more strategic role in the Local Safeguarding Children Board (LSCB) and in the Serious Case Reviews (SCR).

The PCT Board was meeting in the forthcoming week where it would be advised that playing a greater role in the LSCB and SCR's were seen as essential by officers in order to provide the analysis of actions required to improve services.

It was noted that there was a need to focus on shorter term issues such as recruitment and retention of staff and ensuring the perception of Haringey was not further damaged. Providing appropriate support to staff and ensuring that the necessary cross agency structures that promoted collaboration were in place was key to meeting long term aspirations and improving services.

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<p>As the issues faced by Haringey were not unique it was suggested that knowledge should be shared across London as well as locally.</p>	All to note
<p>The Chair endorsed the need to ensure that staff received sufficient support and advised that the Council was focussing strongly on the delivery of services at an operational level. A review was planned of all partnership sub bodies that sat beneath the Board to ensure that they were relevant and fit for purpose and feedback from Partners in relation to this would be welcomed.</p>	All to note
<p>It was noted that the Board had been due to review its Terms of Reference at the meeting. However, due to the publication of the JAR report and associated implications for the Board, as well as other actions being carried out in light of recent events, it had been considered more appropriate to wait until the next meeting of the Board to review these.</p>	
<p>The Chair acknowledged this and noted that consideration was being given to altering the status of the Board from an HSP body, which performed the duties of a Children's Trust Board (CTB), to actual CTB status. This would place a different emphasis on the work and role carried out by the Board and constitute a more accountable role for Board members.</p>	All to note
<p><u>Metropolitan Police</u></p>	
<p>The Borough Commander expressed his commitment to working with Partners to ensure that the recommendations contained within the JAR report were implemented and noted that additional resources had been committed to achieving this.</p>	
<p>It was noted that the Chair and Leader of the Council intended to visit the Police Child Protection team to obtain a better understanding of how it functioned at an operational level. There would be discussion with other Partners to gauge whether further exchange visits would be useful.</p>	All to note
<p><u>Children and Adolescent Mental Health Service (CAMHS)</u></p>	
<p>The Chief Executive of CAMHS advised that of the three Boroughs, (Barnet, Enfield and Haringey) Haringey was the least integrated in terms of the services provided. Work was being carried out with partner agencies to provide their staff with the skills to identify signs that may mean a referral to CAMHS was appropriate and it was hoped that this would assist in the role of Safeguarding.</p>	All to note
<p><u>Voluntary and Community Sector</u></p>	
<p>The Board was advised that the Voluntary and Community Sector had a broad base of knowledge that could be utilised through the work carried out with children and young people and that representatives were keen to work with partners to address the issues highlighted by the JAR.</p>	

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	<p>The Chair welcomed this and it was recognised that many children from the most vulnerable groups were known to voluntary sector organisations.</p> <p>There was general discussion around the future of the Board and how its Terms of Reference, membership and status might be altered to achieve improvements to the quality of Children's Services in the Borough and across the partnership.</p> <p>There was general consensus that the Terms of Reference should be completely re-drafted and brought back for consideration at the next meeting, to reflect how the Board would address the issues highlighted in the JAR review and how it would implement the proposed Programme of Change to take the Service forward beyond the JAR recommendations.</p> <p>It was suggested that once the initial Action Plan had been established and put into place, the Board should play a role in forming a plan setting out what it hoped to achieve over the next three years and how Children's Services in the Borough should look at the end of that period.</p> <p>It was noted that one of the key issues raised within the JAR report was the need to improve the analysis of information and referencing practice. This would require a more in depth research and development function in addition to providing sufficient resources.</p> <p>The Interim Director of Children's Services advised that the move from HSP body status to a separate and more focussed Children's Trust Board would provide a clearer line of accountability. The Chair echoed this and noted that increased accountability would help to embed new ways of working.</p> <p>There was general consensus that in order to improve partnership working, a better understanding of how individual partner agencies work needed to be obtained. It was agreed that it would be useful for an event to be held outside the meeting to facilitate this.</p> <p>The Chair proposed that the Chair of the LSCB, should be co-opted on to the Board to improve communication and links to the LSCB and there was agreement that this was sensible.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the actions set out by each partner agency and the findings of the JAR report be noted. ii. That the Board's Terms of Reference be amended in the light of the JAR reports findings and presented at the next meeting. iii. That options in relation to the formation of a Children's Trust 	<p>J. Coughlan/ P.Walker</p> <p>J. Coughlan/ P.Walker</p> <p>All to note</p> <p>All to note</p> <p>J. Coughlan/ P.Walker</p> <p>J. Coughlan/</p>
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	<p>Board, to replace the existing Children and Young People's Strategic Partnership Board, should be considered and brought back to the Board.</p> <p>iv. That the Chair of the LSCB be co-opted onto the Board to improve links between the two bodies.</p>	<p>P.Walker</p> <p>P.Walker</p>
<p>OBCB54.</p>	<p>NHS HARINGEY STRATEGIC PLAN 2008-13</p> <p>The Board was advised that the aim of the Strategic Plan was to work with partners and local people to ensure that everyone in the Borough received the best possible health care.</p> <p>The Plan also set out how the new Commissioning Regime would be approached and how the NHS would move from assessing the needs of people living in Haringey to commissioning services.</p> <p>In response to a query, the Board was advised that the full strategy document included an Action Plan setting out in more detail how the PCT intended to achieve the goals set out in the Strategy.</p> <p>The Board was advised that a welcome pack was now sent to new residents moving into the Borough that provided information on local health services. In terms of raising awareness of services amongst Black and Ethnic Minority (BME) groups, the Board was advised that there were initiatives in place to address this.</p> <p>In response to a suggestion that there should be an additional 'outcome' added to the plan in relation to sexual health, the Board was advised that the number of outcomes that could be included had been limited by Government and therefore this could not be added. However, it was recognised that this was a key issue and this was a high priority.</p> <p>RESOLVED:</p> <p>i. That the NHS Strategic Plan 2008-13 be noted.</p> <p>ii. That the change in name from Haringey Teaching PCT to NHS Haringey be noted.</p>	
<p>OBCB55.</p>	<p>INITIATIVES TO TACKLE CHILD POVERTY</p> <p>The Board received a report detailing the practical steps being taken to address child poverty in the Borough.</p> <p>At its previous meeting, the Board had received the draft Child Poverty Strategy and Action Plan and it had been requested that a further report should be submitted.</p> <p>It was noted that at the previous meeting specific details had been requested in relation to the measures included within the Strategy to</p>	

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	<p>address issues associated with children acting as carers, children affected by parents with alcohol problems and children in care and this was not presented within the report. It was also queried whether the Strategy made reference to the Decent Homes Programme and families living in temporary accommodation.</p> <p>The Chair advised that the full document included details of the link between work being carried out as part of the Decent Homes Programme and the Child Poverty Strategy and the practical measures being taken. As the Board was the monitoring body for the document, it would be brought back for further comment and reviewed on a regular basis.</p> <p>There was agreement that the full Strategy document should be circulated with the minutes.</p> <p>RESOLVED:</p> <p>That the report be noted.</p>	<p>Z.Chaudhry/X. Barker</p>
<p>OBCB56.</p>	<p>CHILDREN AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS) -REPORT ON LAA N1 51: EFFECTIVENESS OF CAMHS</p> <p>The Board received a presentation in relation to CAMHS in the Borough from the Chief Executive of CAMHS.</p> <p>It was agreed that the presentation should be circulated with the minutes.</p> <p>It was noted that there had been an increase in the number of instances of people accessing services at Tier Four and that a report was being compiled to examine this. There was agreement that this should be brought to the Board for consideration and that a breakdown of the age and ethnicity of people accessing services at Tier Four should be included.</p> <p>In response to a query as to what action was taken when services users failed to attend appointments, the Board was advised that individuals were contacted and visited where appropriate. When asked whether there was a correlation between the high percentage of people failing to attend appointments and the increased number of people accessing services at Tier Four, the Board was advised that although this may be the case for a small number of individuals, action was taken by staff to follow up any instances where appointments were not attended.</p> <p>It was suggested that there should be more joined up work across the partnership to detect the early signs that individuals may need to be referred to CAMHS. The Board was advised that there was a lot of joint working between the Youth Offending Service (YOS) and CAMHS and that training had been provided for YOS staff on the detection of mental health issues.</p>	<p>J. Lithgow/ X. Barker</p> <p>J. Lithgow/P. Walker</p>

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	<p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the presentation be noted. ii. That the Board should receive a report providing a breakdown of the age and ethnicity of people accessing services at Tier Four. 	<p>J. Lithgow/P. Walker</p>
<p>OBCB57.</p>	<p>PERFORMANCE MONITORING: LOCAL AREA AGREEMENT AND NATIONAL INDICATOR SET - QUARTER TWO REPORT (JULY TO SEPTEMBER 2008/09)</p> <p>The Board received a report setting out performance against LAA targets within the Boards responsibility during the last quarter.</p> <p>It was noted that there would be a refresh of LAA targets during 2009/10 and that the proposed changes to LAA targets had to be submitted to GOL by 19 January.</p> <p>Performance against the National Indicator (NI) target in relation to Chlamydia screening was poor. There was agreement that ways of addressing should be prioritised by all Partners, particularly the PCT and Council, and that a report, setting out in detail the actions being taken to address this, should be received at the next meeting.</p> <p>The Chair noted that there had been discussion between herself and the Chair of the PCT regarding how this issue should be addressed and noted that progress on this would be reported to the Board. One of the measures agreed was an article should be published in the next addition of Haringey People promoting screening.</p> <p>The Board was advised that there had been discussion between the Council and Secondary Heads to encourage participation in the screening programme.</p> <p>It was noted that there was a responsibility upon Chief Officers from partner organisations to ensure that issues that might cause an obstacle or a delay in achieving targets were addressed at a strategic level.</p> <p>It was noted that the JAR report highlighted issues around the validity of data and that this would have implications for the monitoring of performance as the assumption that data was reliable was challenged. This would be considered within the Annual Performance Assessment process.</p> <p>In order to ensure that areas outside those specifically measured by LAA targets were being properly monitored, there was agreement that the Board should receive a report at its next meeting setting out how this was done.</p> <p>RESOLVED:</p>	<p>J. Coughlan/ P.Walker</p> <p>All to note</p> <p>All to note</p> <p>J. Coughlan/ P.Walker</p>

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	<ul style="list-style-type: none"> i. That the report be noted. ii. That the developments and proposals in relation to the Area Based Grant and the Local Area Agreement set out in the report be noted. iii. That the Board should receive a report at its next meeting setting out how areas outside the remit of LAA targets were monitored in terms of performance and reported to the Board. 	<p>J. Coughlan/ P.Walker</p>
<p>OBCB58.</p>	<p>FORUM UPDATES</p> <p>The Board received a brief update from each of the Forums:</p> <p><u>Early Years</u></p> <p>It was noted that at present there was no formal forum for the Chairs of the Forums to meet and there was agreement that the Forum Chairs should bring proposals to the Board to the next meeting to address this.</p> <p><u>Five to Eleven</u></p> <p>The Forum had not met since the Boards previous meeting. The focus for its next meeting on 27 January would be the Primary Capital Programme.</p> <p><u>Eleven to Nineteen</u></p> <p>At present, options for merging the Schools Transformation Board and the Eleven to Nineteen Forum were being considered. Progress in relation to this would be reported at the next meeting.</p> <p>RESOLVED:</p> <p>That the updates provided be noted.</p>	<p>Forum Chairs</p> <p>J. James/P. Waker</p>
<p>OBCB59.</p>	<p>REPORT FROM THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP ADVISORY BOARD (CYSPAB)</p> <p>It was noted that the CYPSPAB had been working on a Risk Register that the Board had been due to consider this at the current meeting. However, this had been deferred due to recent events and would be considered at the next meeting.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the update from CAB be noted. ii. That the Risk Register be presented to the Board at its next 	<p>J.</p>

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	meeting.	Coughlan/ P.Walker
OBCB60.	<p>THREE MINUTE UPDATE</p> <p>There was agreement that as discussion around the JAR report had covered the actions being taken by each sector in relation to the most prevalent issue of concern.</p>	
OBCB61.	<p>ARE WE THERE YET? IMPROVING GOVERNANCE AND RESOURCE MANAGEMENT IN CHILDREN'S TRUSTS</p> <p>The Board received an information report by the Audit Commission on the development of Children's Trusts across England.</p> <p>The Chair noted that there had been earlier discussion around the formation of a Children's Trust Board and proposed that the Board should receive a report setting out the implications and issues around altering the status of the Board to a Children's Trust Board.</p> <p>There was agreement that the report should also set out options for forming an executive body for the Children's Trust Board.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> i. That the report be noted. ii. That a report should be received at the next meeting in relation to altering the status of the Board to a Children's Trust Board. 	J. Coughlan/ P.Walker
OBCB62.	<p>NEW ITEMS OF URGENT BUSINESS</p> <p>No new items of Urgent Business were received.</p>	
OBCB63.	<p>ANY OTHER BUSINESS</p> <p>None.</p>	
OBCB64.	<p>SUGGESTED AGENDA ITEMS FOR FUTURE MEETINGS</p> <p>The Chair noted that there were a number of reports that had been requested during the meeting and it was agreed that these should form the body of the next agenda.</p>	J. Coughlan/ P.Walker
OBCB65.	<p>DATES OF FUTURE MEETINGS</p> <p>It was noted that meetings were scheduled for the following dates:</p> <ul style="list-style-type: none"> • 3 February 2009 • 7 April 2009 	

**MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP
BOARD (HSP)
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The meeting closed at 8.45pm



haringey strategic partnership

Meeting: Children and Young People's Strategic Partnership

Date: 3 February 2009

Report Title: Children and Young People's Strategic Partnership: Risk Register

Report of: Director of the Children and Young People's Service

Summary

The Haringey Strategic Partnership Board (HSP) has agreed to introduce a Risk Management Strategy, with a common framework and documentation for the Strategic Partnership. As part of this all Theme Boards are asked to develop their own Risk Register. Risk Registers should cover the Local Area Agreement targets allocated to the Theme Board and also include areas, which may impact on the Theme Boards' ability to deliver its outcomes, such as risks associated with the running of the Board.

The CYPSP Advisory Board met with the Head of Head of Audit and Risk Management and has drawn up the attached draft Risk Register. This has been amended since the meeting to include a reference to the Joint Area Review (JAR) of Safeguarding. However, the Risk Register may require further updating in the light of the action plan that is being produced in response to the JAR.

Risk Registers will be regularly reviewed and updated by each Theme Board.

Recommendations

That the CYPSP comment on the attached draft Risk Register.

Financial/Legal Comments

N/A

For more information contact:

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 Title: Policy & Partnerships Officer
 Tel: 020 8489 4694
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Children & Young People Theme Board – Significant Risks

This document sets out the HSP Children & Young People Theme Board key risks, as per our agreed approach. The risks are based upon the LAA targets, which have been included below for information.

- i. NI51 - Effectiveness of CAMHS services
- ii. NI56 - Obesity among primary school age children in year six
- iii. NI60 - Core assessments for children's social care that were carried out within 35 working days of their commencement
- iv. NI79 - Achievement of level two qualifications by aged 19 (2007-2010 stretch target)
- v. NI112 - Under 18 conception rate
- vi. NI113 - Prevalence of Chlamydia in under 20 year olds
- vii. NI116 - Proportion of children in poverty**
- viii. NI117 - 16 to 18 year olds who are not in education, training or employment (NEET) (2007-2010 stretch target)
- ix. NI126 - Early access for women to maternity services

Key to the Risk Register:

Ref: Details the reference number (usually the National Indicator) for the risk.

Risk Identified: Details the risk identified by the PMG or Theme Board.

Inherent Risk: Is assessed by Impact (I) and Likelihood (L). The Inherent risk is the impact of the risk occurring, and how likely it is to occur, without any mitigating actions in place to address the risk. The Impact and Likelihood of the risks are scored from Low to High according to the schedule in Appendix 1 of this report. The rankings can be tied into the overall HSP risk framework.

Controls: The actions and processes which are currently in place to manage the risk identified.

Residual Risk: Is assessed on the same rankings as Inherent Risk. The Residual Risk is the impact and likelihood of the risk occurring with the current controls in place.

Further Action: Where there is outstanding residual risk, further actions have been identified by the Theme Board to reduce the exposure of the Theme Board to the risk. A separate action plan, including a timetable for implementation of the further actions, will be produced where appropriate.

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
Non delivery of partnership actions identified in JAR							
CYP1	Responsibility for partnership actions not identified and/or not assigned to specific officers Risk Owner: CYPSP	H	L	<ul style="list-style-type: none"> JAR action plan Regular review of action plan Control Owner:	H	L	JAR action plan under development Jan/Feb 2009. Process for review to be established.
Lack of continuity of membership across the theme board							
CYP2	Lack of continuity of membership impacts on the ability to deliver on outcomes/targets: <ul style="list-style-type: none"> High turnover of members Inability to recruit and/or retain right members Non-attendance of members at meetings Lack of continuity and/or succession planning Risk Owner: CYPSP	H	M	<ul style="list-style-type: none"> Terms of reference agreed specifying agency members and numbers Membership reviewed annually Agencies take responsibility for ensuring appropriate attendance in accordance with terms of reference Reporting processes to highlight and identify vacancies and/or non-attendance Control Owner: CYPSP	M	L	Terms of reference and membership to be reviewed annually, or more often if changes in legislation, circumstances or priorities in Children & Young People's Plan require it.

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
Data Quality and/or Information management arrangements							
CYP3	<p>Information requirements not identified</p> <p>Information provided is inaccurate or poor quality</p> <p>Responsibility for data collection and verification not identified and/or assigned to specific officers</p> <p>Risk owner: CYPSP</p>	H	M	<p>HSP wide process established for monitoring performance. Reports presented quarterly to CYPSP</p> <p>Control owner: Performance managers in CYPSP and NHS Haringey</p>	H	L	<p>Information requirements to be kept under review in response to changes in legislation or changes in priorities in Children & Young People's Plan.</p>
Governance arrangements							
CYP4	<p>Decision to move to Children's Trust</p> <p>Appropriate governance arrangements not in place</p> <p>Principles of good governance not embedded</p>	H	L	<p>Terms of reference are reviewed annually.</p> <p>Members of CYPSP asked to make declaration of personal and / or pecuniary interest in respect of agenda items and must not take part in any decision required with respect to these items.</p>	Low	Low	<p>Implementation of decision to move to Children's Trust. Terms of reference to be reviewed if changes made in legislation or</p>

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
	<p>CYPSP members fail to act in accordance with principle of good governance</p> <p>Risk owner: CYPSP</p>			Control owner: CYPSP			statutory guidance on Children's Trusts.
Non-delivery of outcomes; allocation of resources, commissioning, spend, linkages to other theme boards/cross-cutting work not identified							
CYP5	<p>Outcomes not delivered</p> <p>Resources not allocated or inappropriately allocated</p> <p>Commissioning process ineffective</p> <p>Expenditure exceeds budget</p> <p>Effective reporting does not take place.</p> <p>Failure to work with other</p>	High	M	<p>Monitoring of priorities in Children & Young People's Plan.</p> <p>Quarterly monitoring of priorities in LAA area based grant</p> <p>Control owner: CYPSP</p>	H	L	<p>Continuing monitoring of outcomes on LAA targets and priorities of Children & Young People's Plan.</p> <p>Commissioning process not yet finalised.</p>

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
	theme boards on relevant issues. Risk owner: CYPSP						
Local Area Agreement targets							
Effectiveness of CAMHS services							
NI51	Reduction in score for effectiveness of CAMHS services. Current score covers a) range of CAMHS services for children & young people with learning disabilities b) access to age appropriate mental health services for 16 & 17 year olds c) 24 cover to meet urgent mental health needs of children & young people d) Early intervention support services	H	L	CAMHS action plan in place, updated regularly. Annual self assessment undertaken by local authority & NHS Haringey. Current assessment is a) 3, b) 4, c) 3 and d) 3. Progress report giving information on current services and next steps planned Control owner: NHS Haringey or BEHMHT	M	L	Expansion of specialist team to provide additional training & support to other professionals and increase provision of parenting support programmes Proposal for CAMHS IAPT under development,

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
	Risk owner: NHS Haringey or BEHMHT						consideration to be given to age appropriate provision for young adults
Obesity among primary school age children in year six							
NI56	Cultural barriers to exercise Lack of parental support / understanding Children unwilling to partake in activities Risk owner:			Exercise for All Diverse communications strategy Healthy Schools parent guidance / classes Increased opportunities around sport and leisure facilities Quality assurance on school meals Training for school catering staff Control owner:			
Core assessments for children's social care that were carried out within 35 working days of their commencement							
NI60	Decrease in number of core assessments carried out within time scales and failure to meet target	H	M	Monitor daily for trends Control owner: CYPS	H		More resources – will divert from other areas Share information

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
	Too high a referral rate Risk owner: CYPS						early Referrals issues / departures
Achievement of level two qualifications by aged 19 (2007-2010 stretch target)							
NI79	No increase in 19 years olds with level two qualifications Risk owner: CYPS	H	L	Continue current programmes and activity for promoting achievement - at KS2 and KS3 in English and maths. - KS4 GCSE results - progressing the 14-19 reform agenda increasing the offer to 14-19 year olds - continue implementation of post inspection action plans for post 16 organisations Control owner: CYPS	H	L	Continuation of current programmes.
Under 18 conception rate							
NI112	Increase in conception rate Risk owner:	M	M	Investment in family planning / social health Data monitoring set to target	M	L	Target services (e.g. schools in particular wards)

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
				more effectively (up to date) Screening of key groups of young people for drug and alcohol issues. Control owner:			Continue investment
Prevalence of Chlamydia in under 20 year olds							
NI113	Reduction in screening rates Increase in prevalence Risk owner: NHS Haringey	H	H	Continue work of Chlamydia Screening Team, especially enhanced programme in 2008/09 which covers: Increase in staffing capacity with bigger team and more outreach workers Increased work within schools Expansion of testing sites to include pharmacy scheme and GP Enhanced service Capturing hospital diagnostic data Antenatal screening Working closer with CONEL Partnership with voluntary sector			Continue current programme of work.

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
				Control owner: NHS Haringey			
Proportion of children in poverty							
NI116	Target on child poverty not achieved because of current economic downturn Risk owner: Director CYPS	H	H	Child poverty action plan in place, agreed by CYPSP and Council. Tackling worklessness is a key priority for the Haringey Strategic Partnership Control owner: Director CYPS	H	M	Implementation of child poverty action plan
16 to 18 year olds who are not in education, training or employment (NEET) (2007-2010 stretch target)							
NI117	Potential to become high risk due to current economic downturn. Risk increases from low risk for 16 year olds to high risk for 18 year olds. Rise (or no further reduction) in NEETS) could impact on	High	High	Continue current programmes for KS2 & KS3 in English and maths. Continue KS4 activity on improving GCSE results Continue 14-19 reform agenda	H	M	Continuation of current programmes

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
	<p>child poverty and under 18 conceptions.</p> <p>Young people known to YOS are high risk group, and YOS ETE work relies on external short term funded staff.</p> <p>Risk owner:</p>			<p>increasing offer to 14-19 year olds</p> <p>Continue implementation of any post inspection action plans for any post 16 service deliverers.</p> <p>SLA between C&YPS and YOS to continue funding for Education Officer; 2 Connexions workers to remain in YOS. Plus post funded through ABG.</p> <p>Control owner:</p>			
Early access for women to maternity services							
NI126	<p>Decrease in women presenting late to maternity</p> <p>Risk owner: NHS Haringey</p>	M		<p>This is a new indicator, and will be collected annually. Discussions still taking place for collecting the data, Government proposes to use DH Local Delivery Plan return to collect</p>			<p>Review progress towards target after annual data collection.</p>

<i>Ref</i>	Risk Identified	<i>Inherent Risk</i>		Controls	Residual Risk		Further Action
		Impact	L.hood		Impact	L.hood	
				data in first year. Current data approximate. Control owner: NHS Haringey			



Meeting: Children and Young People's Partnership Board

Date: 3 February 2009

Report Title: Haringey Integrated Youth Support Strategy and Targeted Youth Support Strategy Implementation Plan

Report of: Director The Children and Young People's Service

Summary:

The Integrated Youth Support and Targeted Youth Support Strategy was discussed at the CYPSP in July and was agreed with Council Members (a condition of national funding) and launched in December 2008. This report focuses on the Implementation Plan which has been discussed and formulated with a working group of partners and is presented as a final draft to the CYPSP for endorsement.

Recommendations:

- i. That CYPSP give any final comments and amendments on the draft Implementation Plan at Appendix 2.
- ii. That CYPSP approve the Implementation Plan.
- iii. That the CYPSP agree a method of monitoring outcomes across all partners.

Finance/Legal Comments:

Financial Implications

The funding for youth held by each partner and the achievement of the indicators can only be met by pooling and aligning budgets.

Legal Implications

The new section 507B of the Education Act 1996 imposed a duty on local authorities to promote the well-being of persons aged 13 - 19 (and of persons aged up to 25 with learning difficulties) by securing access for them to sufficient educational and recreational leisure-time activities and facilities, so far as is reasonably practicable.

Equalities Implications

All young people need support to be able to achieve and make positive life choices. In the majority of cases support is provided through the young person's

family and universal services in school. Unfortunately not all young people are able to access effective support from their family and through universal services and they need access to targeted support services in order to succeed. The intention from this initiative is to ensure that all young people who need to access additional support are both identified as needing that support and receive effective follow through to ensure take up and evaluation of impact. Central to delivery is ensuring that services for young people are readily accessible and provide positive activities and opportunities.

All services keep records of the take up of activities and these are used to inform and monitor the provision. The data is analysed by gender, ethnic group, Ward and Children's Network. The analysis of the data is used to inform planning and to refocus services to best meet the needs of young people.

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1. Background

1.1 In January 2008 the Government Office for London informed all Local Authorities that they were required to have an Integrated Youth Support Strategy and a Targeted Youth Support Strategy in place by December 2008 which had been endorsed by Elected Members. The IYSS and TYSS was discussed in July 2008 with the CYPSP and a working group with wide representation has been preparing the strategy. The strategy was successfully launched for Haringey in December 2008 and incorporates the four key elements of an Integrated Youth Support Service.

- Engaging young people in positive activities and empowering them to shape the services they receive;
- Encouraging young people to make a contribution for example through volunteering;
- Providing better information, advice and guidance to young people to help them make informed choices about their lives; and
- Providing better and more personalised intensive support for each young person who has serious problems or gets into trouble.

1.2 Delivery of the IYSS and TYSS shown at Appendix 1 is underpinned by an Implementation Plan which has been prepared as a three year plan. The annual service plans of all partners will support this delivery. There are a

range of performance indicators directly relevant to the plan in particular NI 110 young people's participation in positive activities and PSA 114 increasing the number of children and young people on the pathway to success are key indicators. We will report on and be measured on all the indicators annually.

2. Consultation

2.1 The Consultation process has been led by the Corporate Consultation team. The consultation with young people and stakeholders included surveys, one to one discussions, use of the Youthspace website, discussion with the Youth Council and focus groups.

2.2 The purpose of the consultation was threefold.

- To see what young people and stakeholders think of the current provision both universal and targeted.
- To find out what improvements young people and stakeholders would like to see.
- To develop a strategy and implementation plan for integrated youth support services and targeted support which is endorsed by young people and stakeholders.

3. Monitoring Outcomes

3.1 It is proposed that a working group is constituted that has representation from across all partners. This will enable outcomes to be monitored and will need to be considered within the plans for the Children's Trust.

4. Conclusion

4.1 The strategy and implementation plan has been discussed and prepared in partnership with representatives from the CYPSP and wider services for young people. It is requested that the CYPSP endorse the Implementation Plan and agree on a method of monitoring outcomes across all partners.

5. Use of Appendices / Tables / Photographs

Appendix 1 Copy of the Integrated Youth Support Strategy and Targeted Youth Support Strategy. *

Appendix 2 Copy of the Implementation Plan for the Integrated Youth Support Strategy and Targeted Youth Support Strategy.

* A hard copy will be available at the meeting on 3 February.

Appendix 2

The Children and Young People's Service

Appendix 1



Haringey's Integrated Youth Support

Strategy and Targeted Youth

Support Strategy

Implementation Plan

2009-2012

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Improved opportunities for all young people

Improved access to information, advice and guidance

Increased capacity of universal services

Improved partnership working

Resources

Governance and monitoring arrangements

Introduction

We have made impressive improvements in Youth Support Services over the past three years. This means that more young people in Haringey are engaging in positive youth activities. They are all receiving better quality information, advice and guidance to help them make the right choices for them.

We know for a minority of our young people in Haringey engaging in positive activities is not easy for a number of reasons. We are targeting some provision to make sure that these young people have the opportunity to more freely engage.

This Implementation Plan underpins the delivery of the Integrated Youth Support Strategy and Targeted Youth Support Strategy. It is a partnership between statutory agencies, the voluntary and community sector, and other partners, and between parents/carers, professionals and the wider community.

One of the things young people consistently tell us is that they want to have a say in a things that affect them. When we fully realise this aspiration we will know that we have an effective Integrated Youth Support Service.

The Context

By December 2008 every Local Authority is required to have an Integrated Youth Support Strategy in place, incorporating a Targeted Youth Support Strategy. The intention of the strategy is to better integrate the work around the needs of young people, particularly those who are more vulnerable.

After a full consultation process Haringey has successfully completed the Strategy and this document is the implementation plan which will sit alongside the Strategy. The implementation plan is set for three years and will be reviewed annually.

The Strategy is intended to meet the priorities set nationally for youth work. It will also form an essential part of the new Children and Young People's Plan 2009-2020. The Strategy has been developed in partnership with the Youth Service, Connexions, the 14-19 team, Safer, Stronger Communities (including the Youth Offending Service and Neighbourhood Management), the voluntary sector, the police and health. The Strategy and its implementation will be integrated across all these service areas.

The context of Haringey is that we are one of London's 33 boroughs, located in the north of the capital. Haringey has over 225,700 people living in 11.5 square miles. The borough is divided into 19 wards, represented by 57 elected councillors. A quarter of the population, 55,600 are children and young people under 20 years old. The population of children and young people in the borough is growing.

Almost three-quarters of the children and young people in Haringey are from ethnic minority communities. They speak 190 languages between them. The percentage eligible for free school meals is over twice the national average (32% compared with 15%) but with wide contrasts across the borough. Overall Haringey has moved from being the 13th most deprived borough in England in 2004 to 18th in 2007 and continues to be the 5th most deprived borough in London behind Tower Hamlets, Hackney, Islington and Newham.

The Children and Young People's Strategic Partnership (CYPSP) is one of five partnership boards under the Haringey Strategic Partnership (HSP). The aim of the CYPSP is to improve services through working together with Haringey stakeholders and they are responsible for improving outcomes for children and young people 0-19 and up to 25 where young people have a learning difficulty or disability. Progress with the IYSS/TYSS will be reported annually to the CYPSP.

MEASUREMENT OF PERFORMANCE THROUGH THE DELIVERY OF THE
INTEGRATED YOUTH SUPPORT STRATEGY

Be Healthy

LAA Local

- Number of schools achieving Healthy School Status

NI50 (PSA12/ DSO1)

- Emotional Health and well-being / children and young people user perception

NI 112 (PSA 14/ DSO6)

- Under 18 conception rate

NI 113 (DSO 1)

- Prevalence of Chlamydia in under 25 year olds

NI 115 (PSA 14/ DSO 6)

- Reduce the proportion young people frequently using illicit drugs, alcohol or volatile substances

Stay Safe

NI 69 (PSA 13/DSO 2)

- Percentage of children who have experienced bullying

NI 111 (PSA14/ DSO 6)

- Reduce the number of first time entrance to the Criminal Justice System aged 10 – 17

PSA 21

- Build more cohesive empowered and active communities

Enjoy and Achieve

PSA 15

- Address the disadvantage that individuals experience because of their Gender, Race, Disability, Age, Sexual orientation, religion or belief.

NI 88 (DSO 3)

- % schools providing access to Extended Schools

NI 114 (DSO 6)

- Rate of permanent exclusions from school

NI 82 (DSO4)

- Inequality gap in the achievement of a level 2 qualification by the age of 19

-

NI 106 (DSO 4) PSA 11

- Young People from low income backgrounds progressing to higher education

Make a Positive Contribution

PSA 21

- Build more cohesive empowered and active communities

NI 4

- % of people who feel that they can influence decisions in their locality

NI 6

- Participation in regular volunteering

NI 110 (PSA 14/ DSO 6)

- More participation in positive activities

Achieve Economic Wellbeing

NI 117 (PSA 14/DSO 5)

- 16 -18 year olds who are not in education, employment or training (NEET)

NI 90 (DSO 5)

- Take up of 14 – 19 diplomas

NI 79 (PSA 10/DSO 5)

- Achievement of level 2 qualifications by age 19

Our Vision

We want every child and young person in Haringey to be happy, healthy and safe with a bright future.

Be healthy

We want to enable children and young people to be physically, mentally, emotionally, and sexually healthy. We want them to have healthy lifestyles, enjoy sport and recreation and choose not to take illegal drugs. We also want to support parents' to promote healthy choices.

Stay safe

We want children and young people to be safe from mistreatment, neglect, violence and sexual exploitation, safe from accidental injury or death, from bullying and discrimination, safe from crime and anti-social behaviour in and out of school, and have security, stability and be properly cared for. We also want parents, carers and families to provide safe and stable home lives and take responsibility for their child's behaviour.

Enjoy and achieve

We want all children to be ready for school and to attend and enjoy school, with as many as possible achieving national standards at the end of their primary years and at the age of 16 and beyond. We want schools to enjoy the support and confidence of their local communities and we want to support the role that supplementary and community schools play in raising standards. We want parents to share in their child's learning and to be able to support them throughout their school years.

Make a positive contribution

We want our children and young people to engage in decision-making and to support their community and environment. We want to support them to have a wide range of opportunities that enable them to enjoy living in such a richly diverse borough, to contribute to race equality and community cohesion, and to overcome the negative effects of deprivation through greater educational opportunity.

Achieve economic well-being

We want young people to engage in further and higher education, employment or training when they leave school so that they can live in decent homes and contribute to sustainable communities. We want them to be able to buy material goods and live in households free from low income. We want parents to be supported to be economically active.

Above all, we want all vulnerable children and young people to get support to enjoy the same opportunities as any other child or young person. For that reason we have chosen to create a specific set of outcomes around these children and young people.

Principle 1

Better engagement with young people - this will mean that we will work pro-actively with young people to ensure that they are given the skills and experience that they need to make a positive contribution to their community through purposeful volunteering and to take control of the services and provision in their neighbourhood.

What we will do by 2012

We will ensure that 80% of young people in Haringey are engaged in some form of positive activity in their communities. We will furthermore equip 5,000 young people with the skills necessary for them to volunteer for the Olympic Games.

Specifically we will

- Ensure that all young people have access to an annual survey so that they can let us know how they feel about positive activities in Haringey, including ensuring that strategies and processes are in place to hear the views of more vulnerable young people
- Continue to offer accredited opportunities throughout our youth centres and detached provision and increase these opportunities to young people using the Drop In Centres at Wood Green and Marcus Garvey libraries
- Increase the numbers of young people voting in the UK Youth Parliament elections
- Ensure that young people are acknowledged for their volunteering contributions with accredited programmes where possible
- Have a young persons' shadow forum for each Children's Network so that young people can contribute to needs analysis and decision making
- Work systematically with all agencies, including the Youth Council to ensure there is a positive image of young people portrayed in the media

How will we know we have made a difference?

There will be:

- Annual feedback through the survey on the range and quality of activities.
- An increase in positive activities as there will be more volunteers in the community
- To establish a baseline of positive local media stories of young people's contributions to the community and to increase the positive media articles about young people's achievements in line with the baseline measurement

- An increase in young people voting at the local Borough elections in 2014 (benchmark to be set from local Borough elections in 2010)
- Greater engagement of young people in contributing to planning, shaping and decision making in each Children's Network.
- Achievement of the Full Core Offer through Extended Schools out of hours activities

Principle 2

Improved opportunities for all young people - through universal services to develop their social and emotional skills through positive activities and informal learning including access to qualifications like the Duke of Edinburgh Awards and provide a range of places to go and things to do, with targeted support for the more disadvantaged.

What we will do by 2012

We will ensure that young people are able to access positive activities within 0.5 miles from their home (as specified in Resourcing Excellent Youth Services 2002) including introducing Friday and Saturday evening activities targeted at those more likely to engage in antisocial behaviour.

Specifically we will

- Have 7 days per week opening in our main youth centres at Bruce Grove, Muswell Hill and Wood Green
- Continue to exceed the targets set for recording the learning outcomes of young people (Performance Indicator for 08/09 = 60% of participants)
- Continue to exceed the targets set for accrediting the learning of young people by x%. (Performance Indicator for 08/09 = 30% of participants)
- To reach the national average for 16 year olds to achieve at least 1 qualification at entry level or above
- Ensure that all primary, secondary and special schools are offering a full core offer through extended services¹
- Ensure that all young people have access to a minimum of 5 hours per week high quality sport or physical activity within an education or club environment, linking to our aspirations for 2012 Olympics.

1

The Government have set out a core offer of services that they would like all schools to offer access to (in partnership with local authorities and local providers) by 2010:

a **varied menu of activities** (including study support, play/recreation, sport, music, arts and crafts and other special interest clubs, volunteering and business and enterprise activities), in a safe place, for primary and secondary schools

childcare 8:00 am — 6:00 pm, 48 weeks a year for primary schools

parenting support including family learning

swift and easy access to targeted and specialist services such as speech and language therapy community access to facilities including **adult learning, ICT and sports facilities**.

- Ensure that all young people have access to a minimum of 3 hours positive activity per week within a half mile distance from their home
- Continue with a comprehensive summer programme across Haringey which offers all young people the opportunity to learn new skills and take part in a range of activities and events.
- Continue with the International Exchange programme to enable young people to experience life outside of London.
- Ensure that a minimum of 50 young people, per year who have been identified as being at risk of teenage pregnancy and/or poor sexual health, successfully completing the Teens and Toddlers programme.

How will we know we have made a difference?

There will be:

- A reduction in reported crime and anti social behaviour associated with young people.
- A minimum of 5,000 young people will be eligible to take part in volunteering in the Olympic Games
- A broad and varied out of school hours curriculum will be in place with the schools at the hub of the provision.
- An increase in healthy eating and healthy lifestyles (measured through Healthy Schools)
- A reduction in teenage conception rate by 55% by 2010
- An increase in uptake in chlamydia screening programme which will contribute to the achievement of the target of 17% by 2010/2011
- An increase in youth volunteers within voluntary and community organisations

Principle 3

Improved access to information, advice and guidance - so that young people are empowered to make positive choices about learning, raise their aspirations and equip them to make safe and informed life choices and ensure their parents and carers are fully informed and encouraged to participate in decisions that affect their children.

What we will do by 2012

Continue to reduce the number of young people who are not in education, employment or training.

Specifically we will

- Ensure young people have access to a full range of relevant and up to date information resources covering all aspects of their needs and meeting recognised national standards.
- Support learning providers to provide a coherent high quality programme of careers education to enable young people to manage their learning and career progression through developing skills required to make informed decisions about choices and options.
- Ensure all young people in the age range are introduced to Connexions through awareness raising sessions in learning providers and the community.
- Ensure all young people can access advice through self referral at drop-in sessions in learning providers or through drop-in centres in the community.
- Group activities are developed to suit the needs of young people in the locality on subjects relevant to their development e.g. decision making, budgeting, occupational areas, job seeking etc.
- Ensure parents and carers are encouraged to access information and advice through dedicated annual events, learning provider parents evenings,
- Ensure young people have access to high quality guidance at key transition points in their learning programme – in particular at ages 13, 16, 17 to 19.
- Ensure young people with a Statement of Educational Need receive support through Transition Reviews and Annual Reviews.
- Ensure young people with Learning Difficulties or Disabilities with or without SEN who are in Year 11 and intending to leave the educational establishment will have a Section 140 Assessment of need.
- Young people in Year 11, on 1 year 6th Form courses who have no intended destination or who are age 17 and NEET will be helped to their entitlement under the September Guarantee
- Increase the proportion of supervised young offenders undertaking full time education employment or training (EET).
- Through the September Guarantee, ensure all young people in Year 11 and 12 receive an offer of an appropriate post 16 place
- Identify early those who are at risk of not engaging in education, employment or training and give one to one support and use appropriate strategies to engage them.
- Work with learning providers to identify those in Year 12 who are at risk of dropping out of courses and put processes in place to ensure strategies are in place to re-engage them, including individual pathway plans.
- Work with a minimum of 24 young people to ensure they can access the September Guarantee Voucher Scheme (SGVS).
- Ensure there are 150 work experience placements available in the Council for students in Year 10

- Based on the pilot of the Rapid Response Team, introduce a youth and community work training scheme for 12 young people aged 18 - 25 per year
- Where appropriate for all 16 – 25 employees, offer training through the Apprenticeship programme

How will we know we have made a difference?

There will be:

- A consistent year on year reduction in young people who are not in education, employment or training including those young people in the Criminal Justice system.
- An increase in young people making relevant career and life choices at school and sustaining those choices through to course completion and qualification measured by a year on year increase in the EET participation rate at 16 and 17.
- A year on year increase in the EET participation rate at 16 and 17.
- An increase in the number of young people gaining work experience with the Council by 10 each year
- 6 young people per year will gain employment as trainee youth workers

Principle 4

Increased capacity of universal services - so that all service providers are enabled to identify and intervene in the needs of vulnerable young people at an early stage, and provide targeted support to them and their family which is personalised and intensive to enable them to achieve, and where necessary to turn their lives around and stop their problems from becoming serious.

What we will do by 2012

We will ensure that all those working with young people will have received relevant training on the Common Assessment Framework and can use it consistently to identify the needs of young people.

Specifically we will

- Put training programmes in place for identified staff teams to enable them to recognise and assess the needs of vulnerable young people and signpost and/or refer as appropriate.
- Work with partners to develop the voluntary sector capacity to develop their capacity and understanding of the Common Assessment Framework
- Ensure that all young people in care are offered and encouraged to take the opportunity to engage in additional accreditation programmes (e.g. Duke of Edinburgh's Award Scheme).

- Work in partnership with learning providers to develop and commission counselling services that are able to provide individual and group support to young people
- Increase the participation of young people with disabilities in service planning, take up and evaluation of programmes.
- Work in partnership with Children Centres to ensure that there is a co-ordinated approach to engaging vulnerable children and young people and their families.
- Ensure that relevant staff are offered training to become confident in the areas of safeguarding, sexual health, alcohol and substance misuse.
- Improving the identification and screening of young people at risk of or misusing substances and increase by 10% year on year, the number referred into appropriate treatment.

How will we know we have made a difference?

There will be:

- All partners in the Integrated Youth Support Service will use the CAF to assess the needs of young people
- A reduction in Teenage conception rate.
- An increase of young people referred into substance misuse treatments of 10% each year.
- A reduction of first time entrants into the criminal justice system aged 10 - 17

Principle 5

Improved partnership working - in particular with the voluntary and community sector but also across Council services, schools and colleges, health, housing and the Police so that there is a joined up approach to delivering better outcomes for young people.

What we will do by 2012

We will have seamless service provision, enhanced by joint commissioning of services, so that all young people will have access to a service at a time and location that is relevant to their needs. This will be achieved through using external funding to commission partnership working and delivering through joint action plans.

Specifically we will

- Agree an information sharing protocol with all agencies so that we can be confident that we are mutually supporting cross agency working. This will be signed by all agencies and training provided to staff.
- Introduce a realignment of services across the Children's Networks, in particular the Youth Service and Connexions

- Agree joint sustainable, long term funding arrangements with the voluntary sector and across other statutory service providers, in particular, with the Youth Offer funding.
- Ensure that all staff and volunteers working with young people in statutory and voluntary organisations have up to date CRB checks (in line with the Haringey Compact) and have all completed induction training – to be measured and monitored through Partnership and/or Service Level Agreements
- Agree levels of quality of service delivery and develop service protocols for front line managers
- Put in place a multi agency training programme focusing on joint standards, agreed.

How will we know we have made a difference?

There will be:

- Pooled and aligned budget arrangements in place and agreed systems for the commissioning of services and use of pooled resources.
- Better targeting of services due to mutual information sharing and co-ordinated use of resources.
- Increase in joint project delivery due to joint funding and agreed outcomes.
- A more competent and confident work force, able to deliver to the IYSS agenda.

Resources

The achievement of the five principles set out in the IYSS/TYSS is the shared ambition of all services who work with young people. The strategy has been agreed by all agencies and achieving these principles will form part of their service delivery plans and performance management systems.

The pooling and aligning of budgets across the Strategic Partnership for Youth Support is a complex process. It is anticipated that the procedures will be developed over the life span of this plan. All strategic partners are committed to delivering this implementation plan and will work together to ensure resources are available to deliver the outcomes in this plan for young people.

Capital funding is being used to improve the youth facilities for young people both through the Council facilities and voluntary sector.

Increasingly young people are determining how funding is being allocated and used to provide services for them. The Youth Opportunity Fund and Youth Capital Fund are two examples of this work in practice. It is through these funding streams that young people are determining funding allocations amounting to over £350,000 per year.

Governance and Monitoring Arrangements

The Integrated Youth Support Strategy task group reports to the Children and Young People's Strategic Partnership through the 11 – 19 Forum.

These arrangements are being reviewed as part of the Children's Trust.



Meeting: Children and Young People's Strategic Partnership

Date: 3 February 2009

Report Title: Consultation and Timeline for the Preparation of the Children and Young People's Plan 2009-20

Report of: Director the Children and Young People's Service

Summary

The Children and Young People's Plan (CYPP) is a key strategic plan of the Children and Young People's Strategic Partnership. This report proposes a timeline and actions to prepare the new CYPP for 2009 - 20. The agreement of the CYPSP is requested to the proposals.

Recommendations

- i. That CYPSP give their comments on the proposed Second Stage Consultation at Appendix 1 and time line to develop the new CYPP including the proposal to extend the current plan to September 2009; and
- ii. That CYPSP nominate representatives to be part of the working party developing the CYPP 2009 - 20.

Financial Comments

The costs associated with the preparation of the CYPP in terms of staff time and printing will be met by partners. The staff and printing costs in the Children and Young People's Service will be met from agreed service budgets.

Legal Comments

All Children's Services are required to have a CYPP in place. The CYPP enables all partners to work together for the benefit of children and young people to achieve the targets and ambitions contained in the plan. An annual evaluation is a requirement

Equalities Implications

Some universal services are delivered for all children and young people and their families by the services represented on the partnership. A key focus for all services is to narrow the gaps thereby improving young people's life chances. All young people need support to be able to achieve and in the majority of cases support is provided through the young person's family and universal services especially schools. In some cases young people need access to additional help and support through targeted support services. The CYPSP will

ensure that the CYPP includes a focus on narrowing the gap, and ensuring that the systems and procedures for referral, assessment and the delivery of targeted services are efficient and effective and lead to better outcomes for young people.

For more information contact:

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Title:	Deputy Director, SSI	Policy Officer
Tel:	020 8489 5048	020 8489 4694
Email address:	janette.karklins@haringey.gov.uk Patricia.walker@haringey.gov.uk	

1 Background

- 1.1 The current Children and Young People's Plan 2006-09 will conclude in 2009. The twenty priorities in the CYPP have been helpful in framing the work of the CYPSP over the past three years. The discussion on a new CYPP was started in the summer and in October 2008 the first stage of consultation took place with a 2020 Vision Day and from that event the possible themes and broad outcomes have been identified.
- 1.2 Following the 2020 Vision Day the themes, comments and reports have been collated and framed into a draft Second Stage Consultation, please see Appendix 1.
- 1.3 The strategic partnership now need to determine the process for the production of the plan and agree the timescale.

2. Timeline

- 2.1 The CYPP 2006-09 was originally scheduled to conclude in March 2009. It is proposed that the life of the plan is extended until September 2009 to allow sufficient time for the new plan to be consulted on at a number of key stages and finalised.
- 2.2 A broad timeline for the new CYPP would be:

2008

October/ First stage of consultation on the new CYPP 2009-020 -
November 2020 Vision Day for stakeholders to identify the themes and
broad content

December Themes and broad content collated and draft themes and content
identified

2009

January/ Second stage consultation on the themes and broad outcomes prepared
February Working group established for new CYPP with reps from key
stakeholder groups nominated by CYPSP with meetings scheduled for
the next six months
Consultation strategy developed with the Corporate Consultation team
and participation team including the engagement of young people

- February Responses from second stage consultation incorporated into the CYPP and discussed at the CYPSP Meeting – 3 February 2009
- March Third stage consultation on the draft content for the CYPP
- April Final consultation on key aspects of the strategy
CYPSP Meeting – 7 April 2009
- May/June Final draft CYPP ready for the CYPSP Meeting 19 May 2009 and further refined in June
- June/July Print /publication
- September CYPP 2009-20 in place across all children and young people’s services in Haringey

3. Consultation

- 3.1 It is proposed that the Consultation process will be led by the Corporate Consultation team. The consultation with young people and stakeholders will include surveys, one to one discussions, use of the Youthspace website, discussion with the Youth Council and focus groups.
- 3.2 The purpose of the consultation is:
- To provide an opportunity for young people and stakeholders to contribute and shape the content of the new CYPP.
 - To develop a strategy and implementation plan which is agreed and endorsed by young people and stakeholders.

4. Conclusion

- 4.1 It is requested that the CYPSP endorse the recommendations in this report.

5 Use of Appendices / Tables / Photographs

- Appendix 1: Copy of the draft Second Stage Consultation document

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Second Stage Consultation

Children and Young People's Plan 2009-2020

Introduction

In 2009 our Children and Young People's Plan (CYPP) 2006-09 - Changing Lives will conclude. The three years since the plan was prepared have provided a focus for all partners on the twenty priorities in the plan set around the five Every Child Matters themes. The annual evaluations and one year action plans have provided a review of progress and a clear steer for each forthcoming year.

In October 2008 we held a 2020 Vision day which was an important stakeholder event to start the consultation on the new CYPP. The event drew over 100 people together, from across all services working for young people to start to determine key themes and agree the broad outcomes for the next plan. This document draws the themes together which emerged from the event and requests your further comment.

The consultation strategy will fully engage and embrace the views and comments of young people as well as seeking wider views from stakeholders on the work so far in formulating the key themes. There will be a third stage consultation as the themes and content are further refined. This second stage of the consultation will close on XXX February 2009. We look forward to receiving your thoughts and ideas as we go forward together working through the strategic partnership and future Children's Trust.

Please return your comments to the Corporate Consultation Team XXXXXXXX by XX February 2009.

KEY THEMES

The over-riding objective is to set high ambitions for young people and to promote opportunities through the new CYPP 2009-20. There were ten key themes that emerged from the 2020 Vision event these continue to reflect the five Every Child Matters outcomes. They are:

Stay safe

1. Improve safeguarding and child protection
2. Develop positive human relationships and ensure personal safety

Be healthy

- 3. Improve health and well-being
- 4. Improve the sexual health of young people

Enjoy and achieve

- 5. Develop sustainable schooling and services with high expectations of young people
- 6. Lifelong learning for all across a broad range of subjects both in and out of school

Positive contribution

- 7. Give young people a greater stake in their future and pride in their local community
- 8. Develop global citizens

Achieve economic well-being

- 9. Provide a greater range of curriculum provision, opportunities and choice
- 10. Empower families and communities

QUESTIONS

Question 1

It is intended to use these ten themes to frame the CYPP 2009-20.

Do you agree with these themes?

Yes	No

Question 2

Is there a theme that you think has been missed? If so, what is it?

Question 3

Is there a theme that you think should be amended? If so, what is it?

Question 4

Each of the themes will include a series of outcomes.

Outcomes

Stay safe

1. Improve safeguarding and child protection
 - Ensure safeguarding and child protection is everyone's business, led by senior staff
 - Make change happen through performance management, shared data and approaches across all partners' services
2. Develop positive human relationships and ensure personal safety
 - Empower children and young people to be aware of how to build positive relationships and to keep themselves safe, including strategies to address bullying and build self esteem, but also allow them the opportunity to take part in activities that have a measure of calculated risk
 - Deepen integration of systems and processes that promote early intervention, prevention and the delivery of locally based services.

Be healthy

3. Improve health and well-being throughout life
 - Promote good health and well-being including mental health and improve information, access and service delivery to help young people and their families stay healthy
 - Teach emotional resilience and the skills of communication, language, literacy, speaking and listening
4. Improve the sexual health of young people

- Address concerns around the sexual health of young people, reduce the current high levels of teenage conception and pregnancy and sexually transmitted diseases

Enjoy and achieve

5. Develop sustainable schooling and services with high expectations of young people
 - Raise standards of attainment and achievement for all to meet and where possible exceed national standards
 - Expect the best and provide support to enable all young people to make progress, manage transitions and succeed so that schools become irresistible places where young people want to be
 - Improve inclusion by building resilience and ensure educational benefits for the most vulnerable and disadvantaged, narrow the attainment gaps with effective catch up strategies and interventions so no child is left behind
 - Use co-operative principles to underpin schools working together to collaborate and raise standards for all deepening integration, early intervention and prevention
6. Lifelong learning for all across a broad range of subjects both in and out of school
 - Build sustainable opportunities for the use of leisure and opportunities to develop the hobbies, interests, skills and talents of young people
 - Further develop effective recruitment, retention and workforce development including multi-disciplinary approaches and an emphasis on evidenced based research to inform practice

Positive contribution

7. Give young people a greater stake in their future and pride in their local community
 - Promote the views of young people, listen to and give feedback so that services reflect the voice and eyes of children and young people
 - Seek every opportunity to celebrate achievements and successes
8. Develop global citizens

- Build young people's knowledge of other cultures, ethics, beliefs, faiths, social skills, civic responsibilities and promote understanding of difference
- Build better understanding of the world and current issues through international partnerships, exchange programmes and a global curriculum

Achieve economic well-being

9. Provide a greater range of curriculum provision, opportunities and choice

- Help young people to realise their aspirations and navigate the routes to achieve their ambitions and promote opportunities for young people to be more responsible for their own learning and engagement

10. Empower families and communities

- Work to build partnerships with parents as active partners who are helped to support their child/children's learning
- Embed extended services for young people in the local community and develop a range of services delivered locally to regenerate communities through accessible local services and the promotion of employment opportunities

For each of these outcomes if something is missing please state what that is, or if you think something needs to be amended please state it.

Question 5

It is proposed that the CYPP 2009-20, because it is a long term plan, has an annual evaluation and an implementation plan to accompany it. This means all stakeholders either adopting the CYPP or using the CYPP to inform their own service plans as it is only by working together that we can achieve the high ambition we have for Haringey's young people and their families.

Do you agree with this proposal?

Yes	No

If not, what would you like to see?

Draft

Yes	No
-----	----

6. Are there any further comments that you would like to make?

If so, what are they

7. Would you be prepared to engage in further consultation? If so, please give your contact details:

Yes	No
-----	----

Name:

Email:

Tel:

Address:

Please indicate whether you are giving your views as an individual or as a stakeholder:

Please tick

Please tick

Individual	<input type="checkbox"/>	Pupil	<input type="checkbox"/>
School / Headteacher	<input type="checkbox"/>	Diocesan authority	<input type="checkbox"/>
Governor/Chair of Governors	<input type="checkbox"/>	Primary care trust	<input type="checkbox"/>
Teacher	<input type="checkbox"/>	Community health care provider	<input type="checkbox"/>
Parent/Carer	<input type="checkbox"/>	Local Authority Staff	<input type="checkbox"/>
	<input type="checkbox"/>	Other (please state)	<input type="checkbox"/>

Thank you for completing this form. Please return it to the Consultation Team, Haringey Council, River Park House, 225 High Road, Wood Green, London, N22 8HQ by (date).

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Meeting: Children and Young People's Strategic Partnership

Date: 3 February 2009

Report Title: Performance Monitoring: Third Quarter 2008/09

Report of: Director of the Children & Young People's Service

Summary

The CYPSP needs to consider the information submitted by project and programme managers for quarter three of their ABG funded work and the ABG programme as a whole for 2009/11. It is suggested that the CYPSP sets up a small one off subgroup to look at the Quarter Three performance information and make recommendations in relation to the ABG programme.

The CYPSP score card and exception report for quarter three are attached for information in the Appendix.

Recommendations

That the CYPSP agree a small sub group be set up to review the area based grant programme for 2009/11 and performance and their recommendations to be agreed by the Chair of the CYPSP.

Financial/Legal Comments

N/A

For more information contact:

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 Title: Policy & Partnerships Officer
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 Email address: patricia.walker@haringey.gov.uk

Local area agreement and area based grant

- 1 The Board will recall that it was reported at the last meeting that *indicative* allocations had been received for the Area Based Grant (ABG) for the next two years.

2008/09 allocation (£m)	2009/10 allocation (£m)	09/10 – 08/09 Variance (£m)	2010/11 allocation (£m)	10/11- 09/10 Variance (£m)
9.910	11.149	1.239	11.149	0

- 2 These allocations remain provisional at the time of writing as they are to be reported to the Council's Cabinet on 26 January for approval.
- 3 Theme boards are being asked to confirm their programmes of ABG funded work for the coming two years. These programmes should be based on theme board priorities and the priority outcomes to be achieved within the current Local Area Agreement. For the CYPSP this means the targets in the LAA for which the Board has lead responsibility, the priorities in the children and young people's plan, as based on the five Every Child Matters outcomes, and the JAR action plan.
- 4 In the report to December's meeting it was suggested that a small group of representatives meet to draw up this programme. Representatives from Community Safety, the Children and Young People's Service and NHS Haringey have met to update the current programme, review its match to the LAA indicators and the Every Child Matters outcomes, and identify where statutory and contractual obligations exist. This work has indicated that statutory and contractual obligations limit the amount of flexibility that exists in the ABG programme.
- 5 As the JAR action plan was still under development it has not yet been possible to consider whether it has any implications for the LAA or ABG.
- 6 Theme Boards are being asked to submit their programmes in the next few weeks. Because of the time constraints it is now proposed that the CYPSP sets up a one off sub group to consider the future ABG programme. Recommendations from the sub group would then be agreed with the CYPSP Chair.

Recommendation

That the CYPSP agree a small sub group be set up to review the area based grant programme for 2009/11 and performance and their recommendations to be agreed by the Chair of the CYPSP.

Quarter three performance



1. The score card for quarter three is attached. Seven indicators are red.
2. The under 18 conception rate (NI 112) and prevalence of Chlamydia (NI 113) remain at red. However there has been an improvement in conception rates with a reduction to 66.3 per 1000, from the 82.6 reported last time. The work programmes in place to improve these outcomes have been reported on at the December meeting of the CYPSP. Most recent developments are the increase in clinical and non clinical services from 4YP Haringey now available in a range of settings including Haringey 6th Form Centre, Leaving Care and Asylum Team base and Children's Centre. There is also a proposal to develop a weekly clinical session within the student welfare and guidance department at CONEL, which is awaiting approval from DH. New developments in a teenage pregnancy media and communications campaign are in planning with the Chlamydia Screening campaign.
3. Five education indicators are red, NI 73, NI 93 and NI 94 which focus on key stage (KS) 2, NI 83 on science at KS3 and NI 99 which reports on outcomes for children in care. Education data is still affected by the national problems around producing KS data and final validated data is not now expected until April. In the meantime data is subject to change or in some cases is too incomplete to be used.
4. Work is continuing, with the support of the National Strategies, in implementing programmes in schools to raise the attainment of pupils and ensure that more pupils make appropriate levels of progress. These programmes are particularly focussed on ethnic minority groups and children who live in the more deprived areas of Haringey who are attaining levels below the Haringey average. Analysis of the data helps to indicate which groups of children, in which schools, are not making as good progress as national expectations.
5. For NI 99 the small numbers of children involved means that the indicator is particularly susceptible to variations in the cohort. They were just 18 children in the cohort which means each child counted for more than 5% of the indicator. Five of these children had statements of special educational needs, another ten were on the SEN school registers. Despite this the majority of the children achieved the average (level 4) or above in one or more of the core subjects.
6. NI 83, the achievement at level 5 or above in Science at Key Stage 3, is being removed from the national indicators and will not be published at local authority level for the academic year 2007/08.

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Quarterly Performance Review - 2008/09						Quarter 3																				
Outcome 1 – Be Healthy			Outcome 2 – Stay Safe																							
Outcome 3 – Enjoy and Achieve			Outcome 4 – Making a Positive Contribution																							
Outcome 5 – Achieve Economic Well-being																										
Note: Education targets are those for academic year 2007/08 i.e. for exams & KS results summer 2008.																										
07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress																				
Children and Young People																										
	NI 51	Effectiveness of child and adolescent mental health (CAMHS) services				LAA																				
	<i>Target</i>	13				Lead																				
	<i>Comment</i>	Four elements of CAMHS (learning difficulties, 24 hour cover urgent mental health, services for 16 and 17 year olds, early identification and intervention) are scored on a scale of 1-4, maximum overall score is 16.				→																				
13		Green	Green	Green		Green																				
		13	13	13		13																				
	NI 56	Obesity among primary school age children in Year 6				LAA																				
	<i>Target</i>	24%				Lead																				
	<i>Comment</i>	Provisional figures for 2007/08 outturn suggest a 90% coverage and obesity rates of 10.6% for reception year and 24% for year 6. This is annually collected.																								
new target			Green	Green		Green																				
			24.0%	23.0%		23.0%																				
<i>SN = 79</i>	NI 60	Core assessments for children's social care that were carried out within 35				LAA																				
	<i>Target</i>	86%				Lead																				
	<i>Comment</i>	This data will be subject to validation and change. Resolving this will form part of the Joint Area Review action plan.				↑																				
84.0%		Green	Amber	Green		Green																				
		85.0%	74.0%	88.0%		87.0%																				
	NI 112	Under 18 conception rate				LAA																				
	<i>Target</i>	59 per 1000				Lead																				
	<i>Comment</i>	Data is provided from ONS and relates to conceptions in a certain period but is not collated until the birth therefore the 9 months + 3 months to analyse data time lag. Therefore we get conceptions for a certain time period 1 year after the conception. We are taking local action to develop a 'real time' data collection system, supported by the Government Office for London.																								
		<table border="1"> <caption>Under 18 Conception Rate Data</caption> <thead> <tr> <th>Year</th> <th>England and Wales</th> <th>London</th> <th>Haringey</th> </tr> </thead> <tbody> <tr> <td>2003</td> <td>43.0</td> <td>52.0</td> <td>72.0</td> </tr> <tr> <td>2004</td> <td>42.0</td> <td>50.0</td> <td>70.0</td> </tr> <tr> <td>2005</td> <td>42.0</td> <td>47.0</td> <td>64.0</td> </tr> <tr> <td>2006</td> <td>42.0</td> <td>46.0</td> <td>64.0</td> </tr> </tbody> </table>				Year	England and Wales	London	Haringey	2003	43.0	52.0	72.0	2004	42.0	50.0	70.0	2005	42.0	47.0	64.0	2006	42.0	46.0	64.0	
Year	England and Wales	London	Haringey																							
2003	43.0	52.0	72.0																							
2004	42.0	50.0	70.0																							
2005	42.0	47.0	64.0																							
2006	42.0	46.0	64.0																							
62.5% (2007 quarter 1)		Amber	Red	Red		Red																				
		62.5	82.6	66.3%		66.3%																				
	NI 113	Prevalence of Chlamydia in under 20 year olds				LAA																				
	<i>Target</i>	15% screened or tested				Lead																				






07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress																			
	<p>Comment This figure is cumulative. The target is to screen 15% of the population aged 15 to 24. In Q1 there were 260 and Q2 354 suggesting that 2.1% of that population has been screened. In quarter three there were 734 screens An action plan is in place to address performance in this area.</p>					↓																			
3.3 (3rd quarter 07/08)%		Red 1.5%	Red 3.3%	Red 2.0%		Red 2.0%																			
	<p>NI 116 Proportion of children in poverty <i>Target</i> 34.5%</p>					LAA Lead																			
36.4 (06/07 provisional)%	<p>Comment New indicator monitored annually</p>																								
<i>Stretch</i>	<p>NI 117 16 to 18 year olds who are not in education, training or employment (NEET) <i>Target</i> 11%</p>					LAA Lead																			
10.4%	<p>Comment December's figure relates to November performance. No YTD figure available.</p>	Green 8.4%	Green 9.5%	Green 6.7%																					
	<p>NI 126 Early access for women to maternity services <i>Target</i> 50%</p>					LAA Lead																			
TBC	<p>Comment New indicator, discussions taking place for collecting this data. Annual collection. Government proposes to use DH Local Delivery Plan return to collect data in first year. Figures shown here are approximate</p>	Green 61.3%	Green 67.0%			Green 67.0%																			
<i>Stretch target</i>	<p>NI 79 Achievement of a Level 2 qualification by the age of 19 <i>Target</i> 68% (target for 07/08 academic year)</p>					LAA Lead																			
66.0%	<p>Comment Annual collection. Data collected from number of different sources and published in DCSF statistical first release in February</p> <div style="text-align: center;"> <table border="1"> <caption>NI 79 Data</caption> <thead> <tr> <th>Year</th> <th>Haringey (%)</th> <th>London (%)</th> <th>England (%)</th> </tr> </thead> <tbody> <tr> <td>2003/04</td> <td>53</td> <td>65</td> <td>66</td> </tr> <tr> <td>2004/05</td> <td>57</td> <td>68</td> <td>69</td> </tr> <tr> <td>2005/06</td> <td>62</td> <td>70</td> <td>71</td> </tr> <tr> <td>2006/07</td> <td>66</td> <td>72</td> <td>73</td> </tr> </tbody> </table> </div>	Year	Haringey (%)	London (%)	England (%)	2003/04	53	65	66	2004/05	57	68	69	2005/06	62	70	71	2006/07	66	72	73				
Year	Haringey (%)	London (%)	England (%)																						
2003/04	53	65	66																						
2004/05	57	68	69																						
2005/06	62	70	71																						
2006/07	66	72	73																						
<i>Stretch target</i>	<p>Number of schools achieving healthy schools status <i>Target</i> 75%</p>					LAA Local Lead																			
66.0%	<p>Comment Current position equates to 55 schools including the PRU. Next round of schools undertaking self validation is mid first term.</p>	Green 68.0%	Amber 69.0%	Green 76.0%		↑ Green 76.0%																			
	<p>NI 53 Prevalence of breastfeeding at 6-8 weeks from birth <i>Target</i> 1) 50% of infants being breastfed at 6-8 weeks 2) 85% of infants for whom breastfeeding is recorded</p>					LAA Local Lead																			

07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress
	<p>Comment New indicator. Government guidance suggests target will be measured by Q4 performance. Until 6-9 week data on breastfeeding maintenance is available, breast feeding initiation data is provided below as a proxy. 1) Breast feeding initiated 2) Breast feeding not initiated 3) Not known. Quarter 3 data for (1) initiation not available as NHS report not due till end of January. Data collection currently at 22.9%. Good progress had been made on the previous target for actual breastfeeding initiation, and we expect this to be reflected in rates for maintenance. Recovery plan is in place to meet target for collection of breastfeeding maintenance data:</p> <ul style="list-style-type: none"> - GP practice compliance with new systems improved between September to December - Additional primary care facilitation resources have been commissioned to support practices. - All practices to be visited by end of February, with action plans put in place to ensure target is met and performance is sustained into 09/10. - Primary care performance management arrangements have been strengthened and will be used to support implementation - Progress will be monitored weekly 					
90.4%		Green	Green			
		1) 90.6 2) 7.8 3) 1.6%	1) 90.2. 2) 7.8 3) 2.0			
	<p>Target Increase in the % of children immunised by 2nd birthday (MMR) 80%</p>					LAA Local Lead
	<p>Comment Low confidence in 07/08 figures due to child health information system issues. Whilst ongoing problems are being experienced with the CHIS, an audit of immunisation uptake has been carried out across all GP practices, and a catch up campaign is being implemented. Data is being cleaned and COVER data is expected by Q4. Training has been implemented for Children's Centre staff to help promote immunisation and question and answer sessions are being arranged for parents.</p>					
82% 06/07, 55% 07/08					Data expected Q4	
	<p>NI 198 Children travelling to school – mode of travel usually used Target Primary 19.5%, Secondary 4.8%</p>					LAA Local Lead
	<p>Comment Annual collection</p>					
Primary 20.8% Secondary 4.85%						
	<p>NI 175 Access to services and facilities by public transport, walking and cycling Target Baseline and Targets will be set as part of year 1 refresh</p>					LAA Cross Cutting
	<p>Comment TfL is developing a definition for this NI within Greater London, to be finalised with the Department for Transport. DfT will inform Government Office London and boroughs individually when this definition has been agreed.</p>					
	<p>NI 35 Building resilience to violent extremism Target The 2008/09 target is level 2. This is an average of the following criteria; Understanding of, and engagement with, Muslim communities, Knowledge and understanding of the Preventing Violent Extremism agenda, Effective development of an action plan to build the resilience of communities and support vulnerable individuals and Effective oversight, delivery and evaluation of projects and actions</p>					LAA Cross Cutting

07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress
	Comment	Plans are on target. Government guidance has been slower than expected, however an officer's steering group is in place. Community organisations are commissioned to deliver engagement for women and youth and further education and capacity building. A consultation is planned for qtr 3 and the action plan will be in first draft early in qtr 4.				
Baseline = 1		Amber 1	Amber 1			
	NI 111	First time entrants to the Youth Justice System aged 10 – 17				LAA Cross
	<i>Target</i>	Direction of travel compared to same quarter last year				Cutting
	Comment	Quarter 2 shows 15% fewer entrants to the YJS than for quarter 2 last year. The baseline is to be agreed by early December. The delay is due to data sourced from the Police National Computer (PNC) not YOS.				
Baseline 2006 = 450, 2007 = 373		Green -18.50%	Green -15.00%			
	<i>Target</i>	Victim Support services for children and young people 10% increase. The direction of travel for Victim Support outcomes is good. However, the original baseline given for engagement with young people was incorrect. VS is now under new management and contractual arrangements for the delivery of work linked to the ABG are being amalgamated and updated, an updated business case drafted and the target reviewed as part of the LAA refresh.				LAA Cross
	Comment	Measurement of this indicator will be developed over this year. Lead Board Safer Communities				Cutting
Baseline 1403 (07/08)						
	NI 8	Adult participation in sport				LAA Cross
	<i>Target</i>	22.9% without and 26.9% with stretch				Cutting
	Comment	Annual survey; this indicator has missed target but Sport England have not reported a statistically significant drop. Cabinet received and approved the Sports & Physical Activity Improvement Plan 'Hariactive' in September 2008, outlining a number of existing & planned improvement projects. The Whole 'Hariactive' campaign will be launched in May/June 2009. The 2009/10 (October - September) Active People Survey will inform the LAA target performance assessment.				
22.9% (05/06)						20.2%
	NI 123	Stop Smoking				LAA Cross
	<i>Target</i>	1008 per 100,000. 1887 smoking quitters (Q1 50, Q2 302, Q3 591, Q4 944)				Cutting
	Comment	The target is profiled with 50% of quitters in expected in Q4. Lead Board Well Being				
1872 4 week quitters 0607 (not per 100,000)		Green 184	Green 352			Green 536
	NI 135	Carers receiving needs assessment or review and a specific carer's service, or advice and information				LAA Cross
	<i>Target</i>	14.22%				Cutting
	Comment	Lead Board Well Being				
14.2%		Green 21.0%	Green 23.0%	Green 21%		Green 21.0%
	NI 1	% of people who believe people from different backgrounds get on well together in their local area				LAA Cross
	<i>Target</i>	81%				cutting
	Comment	This will be measured by the Place Survey in September 2008 and results will be published in February 2009.				

	07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress															
	78.0%																					
		NI 4	% of people who feel that they can influence decisions in their locality				LAA Cross cutting															
		<i>Target</i>	43%																			
		<i>Comment</i>	This will be measured by the Place Survey in September 2008																			
	41.0%																					
		NI 6	Participation in regular volunteering				LAA Cross cutting															
		<i>Target</i>	This will be measured by the Place Survey. Target and baseline deferred until 2009, when a statistically significant improvement will be agreed as part of year 1 refresh																			
		<i>Comment</i>	The citizenship survey has been released with national level statistics. Below are the headline figures for the volunteering question																			
		<p>Participation in volunteering - England</p> <table border="1"> <caption>Data for Participation in volunteering - England</caption> <thead> <tr> <th>Year</th> <th>All adults (%)</th> <th>Group at risk of social exclusion (%)</th> </tr> </thead> <tbody> <tr> <td>2001</td> <td>47</td> <td>41</td> </tr> <tr> <td>2003</td> <td>50</td> <td>44</td> </tr> <tr> <td>2005</td> <td>50</td> <td>43</td> </tr> <tr> <td>Apr - Dec 2007</td> <td>47</td> <td>41</td> </tr> </tbody> </table>					Year	All adults (%)	Group at risk of social exclusion (%)	2001	47	41	2003	50	44	2005	50	43	Apr - Dec 2007	47	41	
Year	All adults (%)	Group at risk of social exclusion (%)																				
2001	47	41																				
2003	50	44																				
2005	50	43																				
Apr - Dec 2007	47	41																				
		NI 7	Environment for a thriving third sector				LAA Cross cutting															
		<i>Target</i>	Baseline not available, to be set with targets as part of year 1 refresh																			
		<i>Comment</i>																				
		NI 140	Fair treatment by local services				LAA Cross cutting															
		<i>Target</i>	71%																			
		<i>Comment</i>	Measured by the Place Survey in September 2008. Results will be available in February 2009																			
		NI 72	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy				DCSF Mandatory															
		<i>Target</i>	46.1% (target for 07/08 academic year)																			
		<i>Comment</i>	This is an improving trend. The target was very challenging.				↑															
	41.2%			Red	Amber		Amber															
				43.0%	43.0%		43.0%															
		NI 73	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)				DCSF Mandatory															
		<i>Target</i>	70% (target for 07/08 academic year)																			
		<i>Comment</i>	Final validated outcome not available until April 2009. We are working with the support of the National Strategies in implementing programmes in our schools to raise the attainment of our pupils. These programmes are particularly focussed on ethnic minority groups and children who live in the more deprived areas of Haringey who are attaining levels below the Haringey average.				→															
	67.0%			Red	Red		Red															
				65.0%	63.0%		63.0%															
		NI 74	Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold)				DCSF Mandatory															
		<i>Target</i>	61% (target for 07/08 academic year)																			

07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress
	Comment					
58.0%			Green 62.0%	Green 62.0%		Green 62.0%
	NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold) <i>Target</i> 44% (target for 07/08 academic year)					DCSF Mandatory
	Comment This is a strong positive trend that is increasing at twice the national rate since 2002					
37.0%			Amber 42.0%	Amber 42.0%		Amber 42.0%
	NI 83 Achievement at level 5 or above in Science at Key Stage 3 <i>Target</i> 65% (target for 07/08 academic year)					DCSF Mandatory
	Comment This indicator is being removed from national set and will not be published at local authority level for academic year 2007/08.					
61.0%			Red 60.0%	Red 61.0%		Red 61.0%
	NI 87 Secondary school persistent absence rate <i>Target</i> 7% (target for 07/08 academic year)					DCSF Mandatory
	Comment This is provisional data from DCSF.					
7.0%			Green 6.4%			Green 6.3%
	NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile <i>Target</i> 34.5% (target for 07/08 academic year)					DCSF Mandatory
	Comment Gap has been reduced by 0.8% from last year. This is a very challenging target.					
38.9%			Red 38.1%	Amber 38.1%		Amber 38.1%
	NI 93 Progression by 2 levels in English between Key Stage 1 and Key Stage 2 <i>Target</i> 85.5% (target for 07/08 academic year)					DCSF Mandatory
	Comment Final validated outcome not available until April 2009. We are working with the support of the National Strategies in implementing programmes in our schools to ensure that more pupils make appropriate levels of progress. Our analysis indicates which groups of children and in which schools are not making as good progress as national expectations.					
84.8%			Red 81.0%	Red 81.0%		Red 81.0%
	NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 <i>Target</i> 78% (target for 07/08 academic year)					DCSF Mandatory
	Comment Final validated outcome not available until April 2009. We are working with the support of the National Strategies in implementing programmes in our schools to ensure that more pupils make appropriate levels of progress. Our analysis indicates which groups of children and in which schools are not making as good progress as national expectations.					
75.0%			Red 73.0%	Red 73.0%		Red 73.0%
	NI 95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3 <i>Target</i> 38% (target for 07/08 academic year)					DCSF Mandatory

07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress
	Comment	Data supplied has proved too incomplete to use. See comments for NI 93				
36.0%						
	NI 96	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3				DCSF Mandatory
	<i>Target</i>	57% (target for 07/08 academic year)				
	Comment	Data supplied has proved too incomplete to use. See comments for NI 93				
55.0%						
	NI 97	Progression by 2 levels in English between Key Stage 3 and Key Stage 4				DCSF Mandatory
	<i>Target</i>	59.5% (target for 07/08 academic year)				
	Comment	Provisional data				
55.5%			Green	Green		Green
			69.0%	69.0%		69.0%
	NI 98	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4				DCSF Mandatory
	<i>Target</i>	38.5% (target for 07/08 academic year)				
	Comment	Provisional data				
36.4%			Green	Green		Green
			42.0%	42.0%		42.0%
	NI 99	Children in care reaching level 4 in English at Key Stage 2				DCSF Mandatory
	<i>Target</i>	62% (target for 07/08 academic year)				
	Comment	Number of children in care for this indicator in 2008 was 18. The small number makes this indicator particularly susceptible to variations in the cohort. Five children had statements of special educational needs. Haringey's performance in 2008 is still above the the national for 2007.				
52.0%			Amber	Red		Red
			61.0%	58.0%		58.0%
	NI 100	Children in care reaching level 4 in Maths at Key Stage 2				DCSF Mandatory
	<i>Target</i>	62% (target for 07/08 academic year)				
	Comment					
43.0%			Green	Green		Green
			72.0%	63.0%		63.0%
	NI 101	Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)				DCSF Mandatory
	<i>Target</i>	11% (target for 07/08 academic year)				
	Comment					
13.0%			Green	Green		Green
			17.5%	17.5%		17.5%

